



RESIDENCY FELLOWSHIP  
IN HEALTH POLICY

**SPRING 2021**

**INSTRUCTORS:**

**Janice Blanchard, MD, MPH**

*Chief, Section of Health Policy*

*Professor of Emergency Medicine, School of Medicine and Health Sciences*

*Professor of Health Policy and Management, Milken Institute School of Public Health*

**Guenevere Burke, MD, MBA, FACEP**

*Assistant Professor of Emergency Medicine, School of Medicine and Health Sciences*

*Assistant Professor of Health Policy and Management, Milken Institute School of Public Health*

**Natalie Kirilichin, MD, MPH, FACEP**

*RFHP Program Director*

*Assistant Professor of Emergency Medicine, School of Medicine and Health Sciences*

*Assistant Professor of Health Policy and Management, Milken Institute School of Public Health*

**Jim Scott, MD**

*Professor of Emergency Medicine, School of Medicine and Health Sciences*

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**Jamar Slocum, MD, MBA, MPH**

*Clinical Assistant Professor of Medicine, School of Medicine and Health Sciences*

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**WHATSAPP:**

<https://chat.whatsapp.com/Bnl5Zk27FnuC8zrBzxG2cd>

**STAFF:**

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*Department of Health Policy and Management*

**Catarina Castruccio-Prince, MPH**

*RFHP Course Manager*

*Research Program Manager*

**Katherine Green, MS**

*RFHP Creative Lead and Communications Director  
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**MEETING TIME:** Monday–Friday, 10:00 am–2:30 pm ET

**COURSE DATES:** March 22–April 9

**LOCATION:** Zoom / Blackboard

**COURSE DESCRIPTION**

The Residency Fellowship in Health Policy (RFHP) is a special offering of the Fitzhugh Mullan Institute for Health Workforce Equity in partnership with The Milken Institute School of Public Health, The George Washington School of Medicine and Health Sciences, and Children’s National Medical Center. It is an intensive, three-week, health policy elective offered to residents from all disciplines. We will be connecting on Zoom every weekday, **Monday–Friday from 10:00 am–2:30 pm**, with some exceptions where we will begin at 9 am or 9:30 am. You will have ample break time. We will be using Blackboard and our course website as repositories for private and public learning materials, respectively.

**COURSE OBJECTIVES AND LEARNING OUTCOMES:**

The goal of the RFHP is to provide residents with an understanding of U.S. health policy and its implications for medical practice and healthcare oversight in the US. The program, sponsored by the nationally ranked Department of Health Policy and Management, is not available in any other U.S. graduate medical education setting and capitalizes on GWU’s Washington D.C. location and the extraordinary resources available in the region. RFHP speakers are national experts in their respective fields, selected from multiple disciplines.

Core content areas include healthcare access, financing, regulation, quality, disparities, workforce, and law. Participants will have the opportunity to meet with the policy leaders driving today’s critical debates firsthand. The course culminates with group presentations wherein participants demonstrate their health policy analysis skills in simulations designed to mirror real-world challenges. By the end of the fellowship, students will be able to confidently analyze and discuss key aspects of U.S. health policy through participation in intensive, interactive seminars.

**COURSE REQUIREMENTS:**

Given the intense nature of the RFHP, please make note of our attendance policy to ensure your time is fully protected:

- Absences for required night call and continuity clinics will be respected.
- Attendance at the first and last day of the course is mandatory.
- Additional absences are granted on an approval basis for extenuating circumstances.
- Absences may not exceed two days.

Active participation in class is critical.

## FINAL PRESENTATION

Goals for the presentation are to:

1. Apply the health policy analysis framework learned in week one to a real-world health policy problem.
2. Analyze policy options using relevant criteria to arrive at a singular solution.
3. Work effectively in interdisciplinary groups.

Presentations are completed as a group and should not exceed 15 minutes followed by 15 minutes of Q&A. Please see detailed guidance on Blackboard for more information.

## CLASS SCHEDULE

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### WEEK ONE: POLICY BASICS

Monday, March 22

9:00 – 9:55 AM	Welcome	Guenevere Burke, MD, MBA Catarina Castruccio-Prince, MPH Katherine Green, MS Natalie Kirilichin, MD, MPH Jim Scott, MD Jamar Slocum, MD, MBA, MPH
10:00 – 11:00 AM	Course Overview	Guenevere Burke, MD, MBA Catarina Castruccio-Prince, MPH Katherine Green, MS Natalie Kirilichin, MD, MPH Jim Scott, MD Jamar Slocum, MD, MBA, MPH
11:15 AM – 12:00 PM	Health Insurance Basics	Janice Blanchard, MD, MPH <i>Chief, Section of Health Policy</i> <i>Professor of Emergency Medicine, School of</i> <i>Medicine and Health Sciences</i> <i>Professor of Health Policy and Management,</i> <i>Milken Institute School of Public Health</i>
12:00 – 1:00 PM	Lunch Break	
1:00 – 2:00 PM	Kaiser Health News, Henry J. Kaiser Family Foundation	Mary Agnes Carey <i>Partnerships Editor and Senior Correspondent</i> <i>Kaiser Family Foundation</i>
2:00 –2:30 PM	Introduction to Health Policy Analysis	Guenevere Burke, MD, MBA Natalie Kirilichin, MD, MPH

**Tuesday, March 23**

<b>10:00 – 11:00 AM</b>	<b>Journal Club: Medicare</b>	<b>Jim Scott, MD</b> <b>Guenevere Burke, MD, MBA</b>
<b>11:15 – 12:00 PM</b>	<b>Infectious Disease Law and Policy</b>	<b>Naomi Seiler, JD</b> <i>Associate Professor</i> <i>Department of Health Policy and Management</i> <i>Milken Institute School of Public Health</i> <i>The George Washington University</i>
<b>12:00 – 1:00 PM</b>	<b>Lunch Break</b>	
<b>1:00 – 2:00 PM</b>	<b>Medicaid</b>	<b>Sara Wilensky, JD, PhD</b> <i>Assistant Dean for Undergraduate Education</i> <i>Director, Undergraduate Program in Public Health</i> <i>Special Services Faculty for Undergraduate Education</i> <i>Milken Institute School of Public Health</i> <i>The George Washington University</i>
<b>2:00 – 2:30 PM</b>	<b>Daily Wrap Up</b>	<b>Guenevere Burke, MD, MBA</b>

**Wednesday, March 24**

<b>10:00 – 11:30 AM</b>	<b>Overview of the U.S. Legal System</b>	<b>Joel Teitelbaum, JD, LLM</b> <i>Professor of Health Policy and Law</i> <i>Director, Hirsh Health Law and Policy Program</i> <i>Co-Director, National Center for Medical-Legal Partnership</i> <i>Milken Institute School of Public Health</i> <i>The George Washington University</i>
<b>11:45 – 12:15 PM</b>	<b>SCOTUS</b>	<b>Jim Scott, MD</b>
<b>12:15 – 1:00 PM</b>	<b>Lunch Break</b>	
<b>1:00 – 2:15 PM</b>	<b>Health Economics</b>	<b>Ihuoma Emenuga, MD, MPH</b> <i>Medical Director</i> <i>Chase Brexton Health Care</i> <i>Randallstown, MD</i>
<b>2:15 – 2:30 PM</b>	<b>Daily Wrap Up</b>	<b>Jim Scott, MD</b>

**Thursday, March 25**

<b>10:00 – 11:00 AM</b>	<b>Health Workforce</b>	<b>Candice Chen, MD, MPH</b> <i>Associate Professor of Health Policy and Management</i> <i>Milken Institute School of Public Health</i> <i>The George Washington University</i>
<b>11:15 AM – 12:00 PM</b>	<b>Physician Payment</b>	<b>Michael A. Granovsky, MD, CPC, FACEP</b> <i>President</i> <i>Logix Health</i>
<b>12:00 – 1:00 PM</b>	<b>Lunch Break</b>	
<b>1:00 – 2:00 PM</b>	<b>Healthcare Quality</b>	<b>Kate Goodrich, MD, MHS</b> <i>Senior Vice President, Trend and Analytics</i> <i>Humana</i>
<b>2:00 – 2:30 PM</b>	<b>Final Project Team Breakout Meetings</b>	<b>Guenevere Burke, MD, MBA</b> <b>Natalie Kirilichin, MD, MPH</b> <b>Jim Scott, MD</b> <b>Jamar Slocum, MD, MBA, MPH</b>

**Friday, March 26**

<b>10:00 – 10:45 AM</b>	<b>Review of the Week</b>	<b>Guenevere Burke, MD, MBA</b> <b>Natalie Kirilichin, MD, MPH</b> <b>Jim Scott, MD</b> <b>Jamar Slocum, MD, MBA, MPH</b>
<b>11:00 AM – 12:00 PM</b>	<b>Virtual Site Visit: Aspen Institute</b>	<b>Ruth Katz, JD, MPH</b> <i>Director of Health, Medicine and Society Program</i> <i>Aspen Institute</i>
<b>12:00 – 1:00 PM</b>	<b>Lunch Break</b>	
<b>1:00 – 2:00 PM</b>	<b>Virtual Site Visit: The American Enterprise Institute</b>	<b>Joseph Antos, PhD, MA</b> <i>Wilson H. Taylor Scholar in Health Care and Retirement Policy</i> <i>The American Enterprise Institute</i>
<b>2:00 – 2:30 PM</b>	<b>Looking Ahead: Week 2</b>	<b>Course Faculty</b>

## WEEK TWO: CORE HEALTH POLICY TOPICS AND VULNERABLE POPULATIONS

Monday, March 29

10:00 – 11:00 AM:	State Health Policy in Action	<b>Joneigh S. Khaldun, MD, MPH, FACEP</b> <i>Chief Medical Executive, State of Michigan Chief Deputy Director for Health, Michigan Department of Health and Human Services</i>
11:15 AM – 12:00 PM	Rural Health	<b>Tom Morris, MPA</b> <i>Associate Administrator for Rural Health Policy Health Resources and Services Administration U.S. Department of Health and Human Services</i>
12:00 – 1:00 PM	Lunch Break	
1:00 – 2:00 PM	America’s Essential Hospitals	<b>Bruce Siegel, MD, MPH</b> <i>President and CEO America’s Essential Hospitals</i>
2:00 – 2:30 PM	Daily Wrap Up	<b>Course Faculty</b>

Tuesday, March 30

10:00 – 11:00 AM	Institutional Racism	<b>Michael G. Knight, MD, MSHP, FACP</b> <i>Patient Safety Officer and Assistant Professor of Medicine, GW Medical Faculty Associates Founder and President, Renewing Health Foundation</i>
11:15 AM – 12:15 PM	Antiracism Open Forum	<b>Italo M. Brown, MD, MPH</b> <i>Assistant Professor in Emergency Medicine, Stanford University School of Medicine Clinical Instructor of Social Emergency Medicine, Stanford Hospital</i>  <b>Jamar Slocum MD, MBA, MPH</b>
12:15 – 1:00 PM	Lunch Break	
1:00 – 2:00 PM	Virtual Site Visit: TBD	<b>TBD</b>
2:00 – 2:30 PM	Daily Wrap Up	<b>Course Faculty</b>

**Wednesday, March 31**

<b>10:00 – 11:00 AM</b>	<b>Behavioral Health Overview</b>	<b>Amir Afkhami, MD, PhD</b> <i>Associate Professor of Psychiatry, Global Health, History</i> <i>Director of Preclinical Education, Department of Psychiatry</i> <i>The George Washington University</i>
<b>11:15 AM – 12:15 PM</b>	<b>Building Communities of Recovery (Opioid Policy)</b>	<b>Missy Owen</b> <i>Co-Founder and CEO</i> <i>Davis Direction Foundation</i>
<b>12:15 – 1:00 PM</b>	<b>Lunch Break</b>	
<b>1:00 – 2:30 PM</b>	<b>Physician Advocacy in Media, Social Media, Traditional and Academic Publications</b>	<b>Katherine C. Chretien, MD</b> <i>Associate Dean for Student Affairs</i> <i>Professor of Medicine</i> <i>The George Washington University School of Medicine and Health Sciences</i>  <b>Kimberly Chernoby, MD, JD, MA</b> <i>Health Policy Fellow, Department of Emergency Medicine</i> <i>GW Medical Faculty Associates</i>

**Thursday, April 1**

<b>10:00 – 11:00 AM</b>	<b>LGBTQIA Health</b>	<b>Kimberly D. Acquaviva, PhD, MSW, CSE</b> <i>Betty Norman Norris Endowed Professor</i> <i>University of Virginia School of Nursing</i>
<b>11:15 AM – 12:30 PM</b>	<b>Correctional Health</b>	<b>Newton Kendig, MD</b> <i>Clinical Professor of Medicine</i> <i>The George Washington University School of Medicine and Health Sciences</i>
<b>12:30 – 1:00 PM</b>	<b>Lunch Break</b>	
<b>1:00 – 2:00 PM</b>	<b>Federal Budget Process</b>	<b>Emily Holubowich, MPP</b> <i>Vice President, Federal Advocacy</i> <i>American Heart Association</i>
<b>2:00 – 2:30 PM</b>	<b>Daily Wrap Up</b>	<b>Course Faculty</b>

Friday, April 2

10:00 – 11:00 AM	Review of the Week	Guenevere Burke, MD, MBA Natalie Kirilichin, MD, MPH Jim Scott, MD Jamar Slocum, MD, MBA, MPH
11:15 AM – 12:00 PM	Lobbying 101	Remy L. Brim, PhD <i>Vice President Regulatory Policy and Strategy BGR Group</i>
12:00 – 12:30 PM	Lunch Break	
12:30 – 1:00 PM	COVID-19 Legislative Recap	Marisa Dowling, MD, MPP <i>GW Health Policy Fellow for the Class of 2021</i>
1:00 – 2:00 PM	Committee Staff Panel	Samantha Satchell <i>Professional Staff Member, House Energy and Commerce Committee, Democratic Staff</i>  Stuart Portman, MPH <i>Senior Policy Advisor, Senate Finance Committee Majority Staff</i>
2:00 – 2:30 PM	Daily Wrap Up	Course Faculty

**WEEK THREE: ADVANCED HEALTH POLICY TOPICS**

Monday, April 5

10:00 – 11:00 AM	The Critical Role of Primary Care	Robert Phillips, MD, MSPH <i>Founding Executive Director, Center for Professionalism and Value in Health Care American Board of Family Medicine Foundation</i>
11:15 AM – 12:00 PM	Pediatric Advocacy	Heidi Schumacher, MD <i>Assistant Superintendent, Health &amp; Wellness DC Office of the State Superintendent of Education</i>
12:00 – 1:00 PM	Lunch Break	



<b>1:00 – 2:00 PM</b>	<b>Virtual Site Visit: Unity Health</b>	<b>Eleni O'Donovan, MD, SM</b> <i>Unity Health Care, Inc.</i> <i>Local Program Director</i> <i>National Family Medicine Residency</i> <i>The Wright Center for Graduate Medical Education</i>
<b>2:00 – 2:30 PM</b>	<b>Daily Wrap Up</b>	<b>Course Faculty</b>

**Tuesday, April 6**

<b>10:00 – 11:30 AM</b>	<b>Non-Physician Workforce Panel</b>	<b>Asefeh Faraz Covelli, PhD, APRN, FNP-BC</b> <i>Assistant Professor</i> <i>The George Washington University School of Nursing</i>  <b>Lucinda Maine, PhD, RPh</b> <i>Executive Vice President and CEO</i> <i>American Association of Colleges of Pharmacy</i>
<b>11:30 – 12:00 PM</b>	<b>Final Project Team Breakout Meetings</b>	<b>Course Faculty</b>
<b>12:00 – 1:00 PM</b>	<b>Lunch Break</b>	
<b>1:00 – 2:00 PM</b>	<b>Virtual Site Visit: American Association of Medical Colleges Office of Diversity and Inclusion</b>	<b>Malika Fair, MD, MPH</b> <i>Senior Director of Health Equity Partnerships and Programs</i> <i>American Association of Medical Colleges</i>
<b>2:00 – 2:30 PM</b>	<b>Daily Wrap Up</b>	<b>Course Faculty</b>

**Wednesday, April 7**

<b>10:00 – 11:00 AM</b>	<b>Virtual Site Visit: PhRMA</b>	<b>Mike Ybarra, MD</b> <i>Deputy Vice President of Advocacy and Strategic Alliances</i> <i>PhRMA</i>
<b>11:15 AM – 12:00 PM</b>	<b>Lessons in Leadership</b>	<b>Leana Wen, MD, MSc</b> <i>Contributing Columnist, The Washington Post</i> <i>On-Air Commentator, CNN</i> <i>Nonresident Senior Fellow, Brookings</i> <i>Visiting Professor of Health Policy and Management, Milken Institute School of Public Health, The George Washington University</i>

12:00 – 1:00 PM	Lunch Break	
1:00 – 2:00 PM	Virtual Site Visit: Cato	<b>Michael Cannon</b> <i>Director of Health Policy Studies Cato</i>
2:00 – 2:30 PM	Daily Wrap Up	<b>Course Faculty</b>

#### Thursday, April 8

10:00 – 11:00 AM	Career Examples in Policy	<b>Andrea Anderson, MD, FAAFP</b> <i>Associate Chief of the Division of Family Medicine, The George Washington University School of Medicine and Health Sciences Chair, DC Board of Medicine</i>  <b>Amit Chandra, MD, MSc</b> <i>Senior Emerging Health Challenges Advisor US Agency for International Development (USAID)</i>
11:15 AM – 12:00 PM	Running for Local Office	<b>David Myles, MD</b> <i>Councilmember City of Rockville City Council</i>
12:00 – 1:00 PM	Lunch Break	
1:00 – 2:00 PM	Comparative Health Systems	<b>Guenevere Burke, MD, MBA</b> <b>Natalie Kirilichin, MD, MPH</b>
2:00 – 2:30 PM	Daily Wrap Up	<b>Course Faculty</b>

#### Friday, April 9

10:00 – 11:00 AM	Course Feedback Session	<b>Natalie Kirilichin, MD, MPH</b> <b>Jim Scott, MD</b> <b>Guenevere Burke, MD, MBA</b> <b>Catarina Castruccio-Prince, MPH</b> <b>Katherine Green, MS</b>
11:00 – 12:00 PM	Lunch Break	
12:00 – 1:00 PM	Final Presentations	<b>2 Groups + Q&amp;A</b>
1:00 – 2:00 PM	Final Presentations	<b>2 Groups + Q&amp;A</b>

